

CHRONOLOGY OF EVENTS 1971-2000

The main purpose of this chronology is to help the reader.

It is intended as a tool for this specific document, and not as an academic reference.

MSF Movement	Paris	Brussel	Geneva	Amsterdam	Barcelona
1971	1971 22 December: Creation of MSF in France	1971	1971	1971	1971
1972	1972 December: MSF's first intervention to respond to the earthquake in Nicaragua	1972	1972	1972	1972
1974	1974 October: Disputes about an exploratory mission in Iraqi Kurdistan and a partnership project with Medicus Mundi	1974	1974	1974	1974
1976	1976 Surgical team sent to Beirut under MSF banner	1976	1976	1976	1976
1977	1977 30 April/1 May: MSF General Assembly: -Allowed recruitment of permanent workers. -Set up regional antennas (motion on 'regionalisation')	1977	1977	1977	1977
1978	1978 22 April: MSF General Assembly: -doctors from the USA and the Netherlands want to set up MSF sections in their countries. -Need to first define how national sections to be accountable to Paris and set up international statutes	1978	1978	1978	1978

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	<p>October-December: Opposition between MSF France Collegial Management Committee and MSF USA candidate</p> <p>22 November: 'A boat for Vietnam' Committee appeal in the media</p> <p>24 November: MSF Collegial Management Committee members disagree with Bernard Kouchner acting as both MSF and 'A boat for Vietnam' Committee spokesperson</p> <p>December: MSF Extraordinary General Assembly: Vote of Statutes allowing internationalisation</p> <p>4 December: MSF Vice-President denounces 'A boat for Vietnam' Committee initiative in <i>Le Quotidien du Médecin</i></p> <p>20 December: MSF Collegial Management Committee: -Use of brand to remain MSF France property -Use of brand to be possibly conceded to future MSF USA</p>				
1979	1979	1979 First attempt to set up MSF Belgium (failed)	1979	1979	1979

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	<p>7 May: MSF General Assembly -Vote for MSF structuring -Consequently, Bernard Kouchner and other founding members leave MSF -Acknowledgement of difficulties of moving forward on internationalisa- tion</p>				
1980	1980	<p>1980 25 November: MSF Belgium is set up</p>	1980	1980	1980
1981	<p>1981 16 May: MSF France General Assembly: Committees in France and Belgium to work on internationali- sation and inter- national structure</p> <p>18 July: MSF France Collegial Management Committee: Election of French Members of future MSF International board</p> <p>20 September: Adoption of MSF International's</p>	<p>1981</p> <p>24 May: MSF Belgium General Assembly: Motion setting up committee to work on inter- nationalisation and international structure</p>	<p>1981</p> <p>3 July: MSF Switzerland set up by MSF France</p>	1981	1981

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	statutes by MSF France board				
1982	<p>1982 8 May: MSF France President's report to General Assembly: no autonomy to be given by MSF France to foreign sections</p> <p>November: MSF France Collegial Management Committee: Proposal to set up research centre on Third World issues, under status of association linked to MSF France</p>	1982	1982	1982	1982
1983	<p>1983 MSF France registration of 'MSF International' and 'MSF Europe' in Geneva and modification of statutes to integrate possible setting up of MSF International structure</p>	1983	<p>1983 A group of Swiss volunteers set up MSF Switzerland office in Geneva</p>	1983	1983
1984	<p>1984 May: MSF France Collegial Management Committee: Resolution for setting up research centre on Third World issues</p>	<p>1984</p> <p>November: AEDES set up</p>	1984	<p>1984</p> <p>7 September: MSF Holland set up</p>	1984
1985	<p>1985 January: Liberté Sans Frontières Foundation is</p>	1985	1985	1985	1985

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<p data-bbox="113 902 268 1216">10 February: Letter from MSF staff in Chad asking for complete separation between MSF France and Liberté Sans Frontières</p> <p data-bbox="113 2018 284 2107">May: <i>Le Monde Diplomatique</i> special issue</p>	<p data-bbox="336 297 528 421">established to address issues on 'third-worldism' ideology</p> <p data-bbox="336 678 520 869">23 January: Liberté Sans Frontières symposium: 'The Third-World in Question'</p> <p data-bbox="336 1256 528 1406">March: MSF France obtains statutes allowing donations to be tax deductible</p>	<p data-bbox="563 454 762 645">20 January: MSF Belgium Board refuses to endorse the establishment of Liberté Sans Frontières</p> <p data-bbox="563 1447 767 1760">12 March: Letter from MSF Belgium President to MSF Belgium members: 'Médecins Sans Frontières and Liberté Sans Frontières: Incompatible'</p> <p data-bbox="563 1798 759 1989">27 April: MSF Belgium General assembly: decision to sever all ties with MSF France</p>			

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<p>denouncing Liberté Sans Frontières</p> <p>3 May: Following MSF Belgium's General Assembly decision, MSF France's board decision: -To take "all measures to protect the MSF name around the world"</p> <p>11 May: MSF France General Assembly: -Approval of board's decision to take measures to protect the name -Decision to remove operational activities from regional antennas' responsibilities -MSF should have control over Liberté Sans Frontières' board</p> <p>End of May: -MSF France sues MSF Belgium -MSF France asks MSF Holland to modify its by-laws to recognise MSF France's ownership on MSF name</p> <p>10 July: Letter of support by 3 MSF</p>				<p>5 July: MSF Holland President's letter to MSF France requesting MSF France distance itself from Liberté Sans Frontières</p>	

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<p>France founders presented by MSF Belgium at court case</p> <p>15 July: MSF Belgium wins court case against MSF France</p> <p>29 July: MSF France Collegial Management Committee renounces further legal action against MSF Belgium</p> <p>25 November: MSF Holland refuses MSF France proposal of convention on use of MSF name</p> <p>2 December: MSF France expulsion from Ethiopia after denunciation of forced resettlements by Ethiopian government</p> <p>End of 1985: Adoption of new logo by MSF France and MSF Holland</p>					
<p>1986 Adoption of own logo by MSF Belgium</p>	<p>1986 MSF France registered MSF in the UK</p> <p>March: Claude Malhuret leaves MSF France to go into politics</p>	<p>1986</p> <p>24 March: MSF Luxembourg set up by MSF Belgium</p>	<p>1986</p>	<p>1986</p>	<p>1986</p>

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<p data-bbox="156 1413 341 1630">June: MSF Switzerland proposes to MSF Holland and MSF Belgium a meeting with MSF France</p>	<p data-bbox="373 297 576 483">April: MSF France board votes to set up CIREM (later EPICENTRE) initially for training purposes</p> <p data-bbox="373 779 576 1055">8 May: MSF France registers a corporation named MSF Canada which registers the Médecins Sans Frontières trademark in Canada</p> <p data-bbox="373 1765 560 1888">September: MSF France board votes to set up MSF Logistique</p> <p data-bbox="373 1989 549 2112">October: MSF France board contacts lawyer to suspend</p>	<p data-bbox="598 521 799 741">17 April: Bernard Kouchner and Alain Deloche from MDM are co-opted as members of MSF Belgium</p> <p data-bbox="598 1093 807 1375">24-25 May: MSF Belgium General Assembly: Refusal of General Director's proposal for MSF to join European structure including MDM but not MSF France</p> <p data-bbox="598 1765 791 1951">September: MSF Belgium board questions General Director's management as too autocratic</p>			<p data-bbox="1276 1671 1425 1731">24 July: MSF Spain set up</p>

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<p>setting up of MSF Luxembourg</p> <p>11 October: MSF Sections first meeting on: -setting up of new sections -communication coordination of operations</p> <p>November: Code of conduct for operations proposed by Rony Brauman, MSF France president to Jean-Pierre Luxen, MSF Belgium President</p> <p>18 November: MSF Belgium Board: -Jean-Pierre Luxen resigns from MSF Belgium presidency -Reginald Moreels is elected as interim President until next General Assembly -Internal Crisis in MSF Belgium</p> <p>17 December: MSF intersection meeting: Reginald Moreels, MSF Belgium interim President pleads in favour of setting up new sections</p>					
<p>1987 January: Letter from Rony Brauman MSF France President to Josep Vargas MSF Spain President asking him to renounce</p>	1987	1987	1987	1987	1987

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<p>setting up of MSF Spain</p> <p>28 February: MSF intersection meeting: -2-year moratorium on setting up sections -MSF Luxembourg to be recruitment office linked to MSF Belgium -MSF France still opposed to MSF Spain -MSF Belgium in favour of common logo for the movement.</p> <p>May: Swiss Government asked MSF France to change logo; too similar to Red Cross emblem and Swiss flag</p>	<p>September: MSF USA incorporation within not-for-profit corporate law</p> <p>October: MSF France survey: complete demobilisation of regional antennas</p>	<p>February: Resignation of Philippe Laurent, MSF Belgium Director</p> <p>9 March: MSF Belgium/MSF Luxembourg agreement to integrate MSF Luxembourg activities within MSF Belgium</p> <p>May: Reginald Moreels re-elected as President of MSF Belgium</p>			

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<p>20 December: MSF intersection meeting: decision to integrate personnel from MSF Spain in operations of other sections</p>	<p>November: MSF France allows MSF USA to use MSF name</p>				
<p>1988</p> <p>First semester: MSF intersection meeting: agreement on operational code of good conduct MSF Holland and MSF Belgium set up joint Rapid Response Unit</p> <p>December: First meeting of MSF presidents and Directors of all MSF sections -MSF Holland proposal to set up an International council</p>	<p>1988</p> <p>Early: MSF France distributes MSF Holland's report on Sudan to journalists without notifying Amsterdam</p> <p>22 May: MSF USA's first General Assembly in Paris</p> <p>December: MSF France recruits MSF representative to International institutions in Geneva</p>	<p>1988</p>	<p>1988</p> <p>June: MSF Switzerland General Assembly takes independence from MSF France</p>	<p>1988</p> <p>December: Canada: Richard Heinzl contact with Jacques de Milliano, MSF Holland General Director</p>	<p>1988</p>

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<p>-disagreement between MSF France and other sections on MSF engagement in Human Rights</p> <p>-agreement on already implemented Code of Good Conduct</p> <p>-setting up of MSF European Emergency Response Unit to intervene in Leninakan earthquake in Armenia</p>					
<p>1989</p> <p>14 February: MSF intersection meeting: -non-decisional but informative' role to representatives of sections -proposal for modification of charter -end of moratorium application -application for an MSF section in Portugal by a former MSF Belgium board member and founder of AMI in Portugal.</p>	<p>1989</p> <p>April: -Freezing of Liberté sans Frontières -Assessment of conditions</p>	<p>1989</p>	<p>1989</p>	<p>1989 January: Setting up of the 'Associates of MSF Holland in Canada' by Heinzl and friends</p>	<p>1989</p>

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<p>21 April: MSF intersection meeting -internationalisation acknowledged to be part of MSF movement's ideas and philosophy -agreement on setting up of MSF Europe -criteria for setting up new sections -amendments to the MSF Charter</p> <p>3-4 June: First MSF European convention in Toulouse: -discussion of MSF's representation in entities in Brussels and Geneva -AMI Portugal representative requests setting up of MSF Portugal renewed -discussion on 't�moignage' policy</p> <p>5 October: MSF intersections meeting: approval for</p>	<p>for launching fundraising in USA -setting up of MSF Foundation</p> <p>September: Modification of MSF USA to comply with US law</p>	<p>August: Setting up of 'Transfer', MSF Belgium's logistics centre</p>			

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<p>setting up of MSF European Council secretariat in Brussels</p>	<p>4 November: MSF France board meeting: report on MSF's prospects in Greece by Sotiris Papaspyropoulos</p>				
<p>1990 9 January: MSF inter-sections meeting: -MSF France/MSF Holland disagreement on 'témoignage' -International structure to be set up as MSF European Council with its office named MSF Europe, led by an International Secretary General and based in Brussels</p> <p>April: MSF inter-sections meeting: adoption of new logo for MSF movement</p> <p>June: MSF inter-sections meeting: proposal to set up solidarity systems between sections to reduce dependency to institutional funds</p> <p>July: ICRC asks MSF to change logo</p>	<p>1990</p> <p>16 March: MSF France board votes in favour of setting up MSF Greece</p> <p>July: MSF France board meeting: MSF Greece</p>	1990	1990	1990	1990

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<p>set up as communication and recruitment office sponsored by MSF France</p> <p>2 July: MSF European Council meeting: endorsement of MSF Belgium's declaration of intent to set up MSF Europe</p> <p>September: MSF European Council meeting -official opening of the MSF International Office in Brussels -refusal to allow MSF to sit at ECHO liaison committee</p> <p>October: MSF France board meeting: consideration of opening an office in Japan as a European initiative</p> <p>11-12 October: MSF European Council meeting: -MSF International entity to be named MSF International rather than MSF Europe -terms of reference of International council -decision to remove 'gender discrimination' and 'ecological disaster' from MSF charter -Médecins Sans</p>					

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<p>Frontières' official translation in English = Doctors Without Borders</p> <p>15 November: MSF International Council meeting: 3-year moratorium on setting up new sections</p>	<p>November: -official opening of MSF USA office -MSF Greece first General Assembly</p>		<p>December: Associative crisis in MSF Switzerland after resignation of 2 co-opted members and 1 board member</p>		
<p>1991 Early 1991: Alain Destexhe named MSF International Secretary General</p> <p>February: MSF International Council meeting: -adoption of new charter and policy on 'témoignage' -fundraising markets to be shared between sections: MSF France in Japan, MSF Belgium in Scandinavia and MSF Holland in Canada</p> <p>April: MSF sections' intervention with Kurds isolated</p>	<p>1991</p>	<p>1991</p> <p>April: -First consideration to set up offices in</p>	<p>1991</p>	<p>1991</p>	<p>1991</p>

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<p>at Turkish-Iraqi border after First Gulf War</p> <p>18 April: MSF International Council meeting: -International council decision-making procedure and set up of veto right for 'large sections'. -Only 'Médecins Sans Frontières' to be used in the field with no mention of section</p> <p>26 July: MSF France board votes to set up offices in Japan and Abu Dhabi</p> <p>September-October: MSF International Office recruits: -international press officer to harmonise MSF communication -lawyer to define</p>		<p>Nordic countries and Italy - Recruitment of a media liaison in Rome</p> <p>June: Assessment mission in Italy and appointment of representative</p>		<p>May: MSF Holland board meeting: proposal to change MSF Holland legal structure to a foundation</p> <p>Second Half 1991: Assessment mission in UK and appointment of MSF Holland representative</p>	

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<p>a legal framework MSF interventions</p> <p>December: Intersectional evacuation of wounded besieged in Vukovar hospital by Serbian forces, two MSF nurses injured by landmine</p>				<p>November: MSF France handover of MSF Trademark in Canada to MSF Canada</p> <p>December: - MSF Canada set up - Market research assessment in Germany</p>	
1992	1992	<p>1992 1st Semester: - Registration of MSF Sweden by Swedish physicians who later informed MSF France and MSF Belgium - MSF Belgium board decision to organise mini-general assemblies in the field</p>	1992	<p>1992</p> <p>January-February: Request from Quebec antenna of MSF Canada to be a branch of MSF France. Refused.</p>	1992
<p>10 January: MSF International Council meeting: -signature of MSF International statutes -International Office in charge of trademark policy set up -International Council President asked</p>					

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<p>to give AMI Portugal a formal notice presenting itself as not to appear under the name of MSF Portugal in Mozambique</p> <p>11-12 January: Melun Statement</p> <p>17 March: MSF International Council meeting: 'Institutional funds research coordinator' position set up in international office</p> <p>April: MSF International council meeting - 'representative offices' policy - International council in charge of decision to open a new entity, to be managed by 'founding' association</p> <p>10 April: MSF International Council meeting: - liaison offices with the UN in Geneva and New York under International Office's authority - MSF lawyer asked to advise the movement on International Humanitarian Law - recruitment of an institutional funds coordinator - Trademark protection policy: - first 6 sections keep</p>					

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<p>their national trademark -international office to be owner of all other trademarks</p> <p>June: MSF International Council -MSF Greece to be neither a section nor a delegate office for 2 more years</p> <p>26 June: MSF International Council meeting -decision to strengthen the role of the president of the international council and of the international secretary general regarding the enforcement of the decisions taken in Melun -international council wishes to limit European institutional funds in MSF budget</p> <p>15 November: Opening of small MSF office in Tokyo</p> <p>25 November: first publication of the MSF report 'Populations in Danger'</p>	<p>June: Assessment in Australia and appointment of representative in the country</p>	<p>June: Proposal to set up MSF Sweden</p> <p>July: MSF Belgium's decision to have a representative in Nordic countries</p>			

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<p>December: MSF International Secretary General negotiates the framework of a MOU between NGOs and ECHO</p>	<p>December: MSF Japan set up</p>				
1993	1993	<p>1993</p> <p>January: -opening of an MSF office in Denmark -proposal to set up MSF office in Hong Kong</p> <p>March: MSF Italy registers as an association</p> <p>May: MSF Switzerland to oversee activities in Austria</p> <p>July: MSF representative appointed in Austria</p> <p>25 August: MSF Denmark set up</p> <p>December: MSF Sweden adopts new bylaws</p>	<p>1993</p> <p>Early: Proposal from Austrian medical council to provide MSF with medical staff</p> <p>May: MSF Switzerland to oversee activities in Austria</p> <p>July: MSF representative appointed in Austria</p>	<p>1993</p> <p>9 June: Creation of MSF Germany</p> <p>July: Registration of MSF UK as a Charity and a limited company by guarantee</p> <p>September: The MSF International council asks that Lord Owen not be named President of MSF UK</p>	1993

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<p>1994</p> <p>7 April: MSF International Council meeting: adoption of new logo</p> <p>June: MSF International Council meeting: MSF Belgium and MSF Holland veto MSF Greece section status</p> <p>21 June: MSF International Council meeting: the delegate offices should use the name 'Médecins Sans Frontières' in their communications</p> <p>September: MSF International Council decides that MSF Spain replaces MSF France as new sponsor of MSF Greece</p>	<p>1994</p> <p>February: Crisis of confidence between MSF USA and MSF France</p> <p>October: MSF Australia set up as a Company Limited by Guarantee</p>	<p>1994</p> <p>June: MSF Hong Kong set up</p>	<p>1994</p> <p>25 June: MSF Austria set up</p>	<p>1994</p> <p>Late 1994: Group of French-speaking Canadians try to gain support of MSF France Board of directors to set up MSF Quebec. Failed.</p>	<p>1994</p> <p>September: MSF Spain becomes the new sponsor of MSF Greece</p>

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<p>15 November: MSF Japan achieves non-profit organisation status</p> <p>1-3 December: MSF section leaders' conclave in Royaumont. Decision to have an 18-month 'active break' from creation of new sections to discuss of MSF common culture and practices.</p>					
<p>1995 3 February: MSF International council meeting -decision to have a second Melun meeting -the international office is not MSF spokesperson</p> <p>1st Semester: Jean-Marie Kindermans replaces Alain Destexhe as International Secretary General</p> <p>April-May: Opening of an MSF France antenna in the United Arab Emirates</p> <p>2 May: Johan von Schreeb, MSF Sweden President's letter raising the membership issue for delegate offices to the MSF international movement</p>	<p>1995</p>	<p>1995</p>	<p>1995</p>	<p>1995</p>	<p>1995</p>

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<p>5 May: Moratorium on opening of delegate offices</p> <p>5-7 October: Chantilly I Meeting, 120 members of MSF debated issues and MSF common culture and practices: -establishment of the 'Chantilly Principles' -undertaking to get 50% of financial resources from private donors -undertaking to commit 80% of resources to operations</p> <p>December: MSF International Council meeting: - international mini General Assemblies should be organised in all MSF projects -MSF international council allows MSF Greece to open missions in countries where MSF is already active</p>					<p>December: -MSF international council allows MSF Greece to open missions in countries where MSF is already active</p>
<p>1996 January: Emergency Team (ET) set up</p>	1996	1996	1996	<p>1996 19 January: MSF Holland General Assembly endorses the change of legal structure to a foundation and an association</p>	1996

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<p data-bbox="113 293 304 454">March-April: First mini-international general assemblies MSF</p> <p data-bbox="113 741 312 936">8-9 May: Chantilly II meeting: collective effort to pool some support activities</p> <p data-bbox="113 965 309 1473">June: MSF International Council meeting -International President and International Secretary tasked with organising working groups and making proposals on: *MSF structure *MSF movement rules *International council role</p> <p data-bbox="113 1503 309 1989">September: MSF International Council President and International Secretary letter to International Council proposing to strengthen international nature of MSF by reorganising International Council structure</p> <p data-bbox="113 2018 317 2107">3-4 October: MSF International Council meeting</p>	<p data-bbox="336 488 536 707">May: Decision to reorganise MSF France General Assemblies to allow exchanges and debates between members</p>				

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analysis of the sections' associative practices		18 November: MSF Norway set up			
<p>1997 31 January: MSF International Council meeting: -International Council enlarged to 19 entities, and setting up of restricted council composed of operational section presidents and the International secretary: -all entities become sections with equal voting rights -full-time and paid position of International Council President set up -every board to be elected by an association -international executive committee of general directors of all sections set up -International Council given specific responsibility to control use of MSF name -International Council transfer of MSF name ownership to international office</p> <p>May: MSF International Council meeting:</p>	1997	1997	1997	1997	1997

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preoccupation over clear intention of MSF Greece to become an operational centre					
<p>1998 January: MSF international council meeting: International President and International Secretary proposal for a reform to implement in January 1997 -definition of international council president role and nomination procedure</p> <p>March: MSF International council meeting: framework for partnership between MSF Greece and an operational centre (MSF Switzerland)</p> <p>5-7 March: Meeting of non-operational sections in Lillehammer about their role in the movement</p> <p>June: James Orbinski elected as full-time MSF International Council President</p>	1998	1998	1998	1998	1998
			<p>May: set up of MSF Switzerland/MSF Greece common operational center</p>		

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<p>November: MSF International Council meeting:</p> <ul style="list-style-type: none"> -endorsement of proposal to launch MSF Campaign for Access to Essential Medicines -international council to distance itself from executive and operational daily tasks -adoption of set of associative criteria - decision to prepare a case-binder on 'témoignage' 					
<p>1999</p> <p>22 April, MSF operational sections executive directors decide to launch an international exploratory mission in Kosovo and Serbia</p>	<p>1999</p>	<p>1999</p>	<p>1999</p> <p>21 April Vincent Faber, MSF Switzerland General Director proposes to other general directors to launch an international exploratory mission in Serbia and Kosovo, by a team from the Swiss section, including Greek volunteers</p> <p>23 April: -resignation of Thierry</p>	<p>1999</p>	<p>1999</p>

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<p data-bbox="113 965 325 1442"> 6 May: MSF international Council President James Orbinski asks Odysseas Boudouris MSF Greece President to give up Greek exploratory mission in Kosovo and Serbia, however exploratory mission continues </p> <p data-bbox="113 1697 325 2018"> 9 May: Tine Dusauchoit, MSF Belgium president asks that Odysseas Boudouris be suspended from position of Vice-President of the International Council </p>			<p data-bbox="786 297 983 488"> Durand MSF Switzerland/MSF Greece common operational centre director of operations </p> <p data-bbox="786 521 983 931"> 5 May: Nikos Kemos, MSF Greece general director announces appointment of MSF Greece's own director of operations and of MSF Greece unilateral exploratory mission in Kosovo </p> <p data-bbox="786 1473 983 1664"> 7 May: MSF Switzerland decision to suspend partnership with MSF Greece </p> <p data-bbox="786 2051 983 2103"> 18 May: MSF Switzerland </p>		

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<p>11 June: MSF International Council meeting: -report of fact finding commission on Swiss-Greek crisis -MSF Greece forbidden to carry out operations outside Greece</p> <p>26 June: MSF Greece refuses to abide by the International Council decision</p> <p>1 July: Cessation of every formal contact between the MSF movement and MSF Greece</p> <p>16 September: MSF International council: MSF Greece exclusion vote by email</p> <p>15 October: Media reports</p>			<p>decides to end its partnership with MSF Greece</p> <p>2-3 June: 99% of MSF Greece General Assembly vote for continuation of Kosovo/Serbia exploratory mission</p> <p>5 June: MSF Switzerland General Assembly vote for expulsion of MSF Greece from MSF movement</p>		

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<p>that MSF is awarded Nobel Peace Prize</p> <p>27 November: MSF international council meeting: -Nobel Peace Prize money to be allocated to MSF Access Campaign for Essential Medicines -Formal vote for exclusion of MSF Greece from the movement -MSF Greece challenges exclusion, refuses to return trademark and claims to remain in movement until courts rule the case</p> <p>10 December: Nobel Peace Prize ceremony in Oslo. President of MSF International Council, James Orbinski's acceptance speech calls for Russia to stop bombing civilians in Chechnya</p>					
<p>2000 26 January: MSF international extraordinary General Assembly votes for exclusion of MSF Greece from the MSF movement.</p>	2000	2000	2000	2000	2000